

TOWER A  
Stacking and Adjacencies  
SCHEMATIC DESIGN - FEBRUARY 15, 2024

VERTICAL PROXIMITY BETWEEN MIU AND L&D

The Postpartum / Mother Infant Unit is located on Level 05 to enable team members to quickly travel to and from Labor and Delivery. Proximity between these floors also better positions the postpartum unit to accommodate antepartum overflow.

- Increased safety during rapid code response
- Reduced travel distances for care team staff
- Enhanced team collaboration
- Increased flexibility

ADJACENCY BETWEEN L&D AND NICU

The NICU is located on Level 04 for vertical proximity to the Labor and Delivery Unit. This proximity ensures the shortest travel distance possible for NICU infants, as well as immediate access to Labor and Delivery for the NICU team.

- Increased safety and rapid response during resuscitation events
- Increased family satisfaction

LEVEL 03 CONNECTION TO ROBERTS PAVILION SURGERY

The Labor and Delivery Unit is located adjacent to the operating rooms on Level 03 of Roberts Pavilion so that, in the case of more than two simultaneous c-sections, the Labor and Delivery unit can utilize Roberts ORs.

- Optimized space utilization
- Ability to leverage Roberts ORs for multiple c-sections in during simultaneous, unscheduled emergencies
- Improved access to sterile supplies

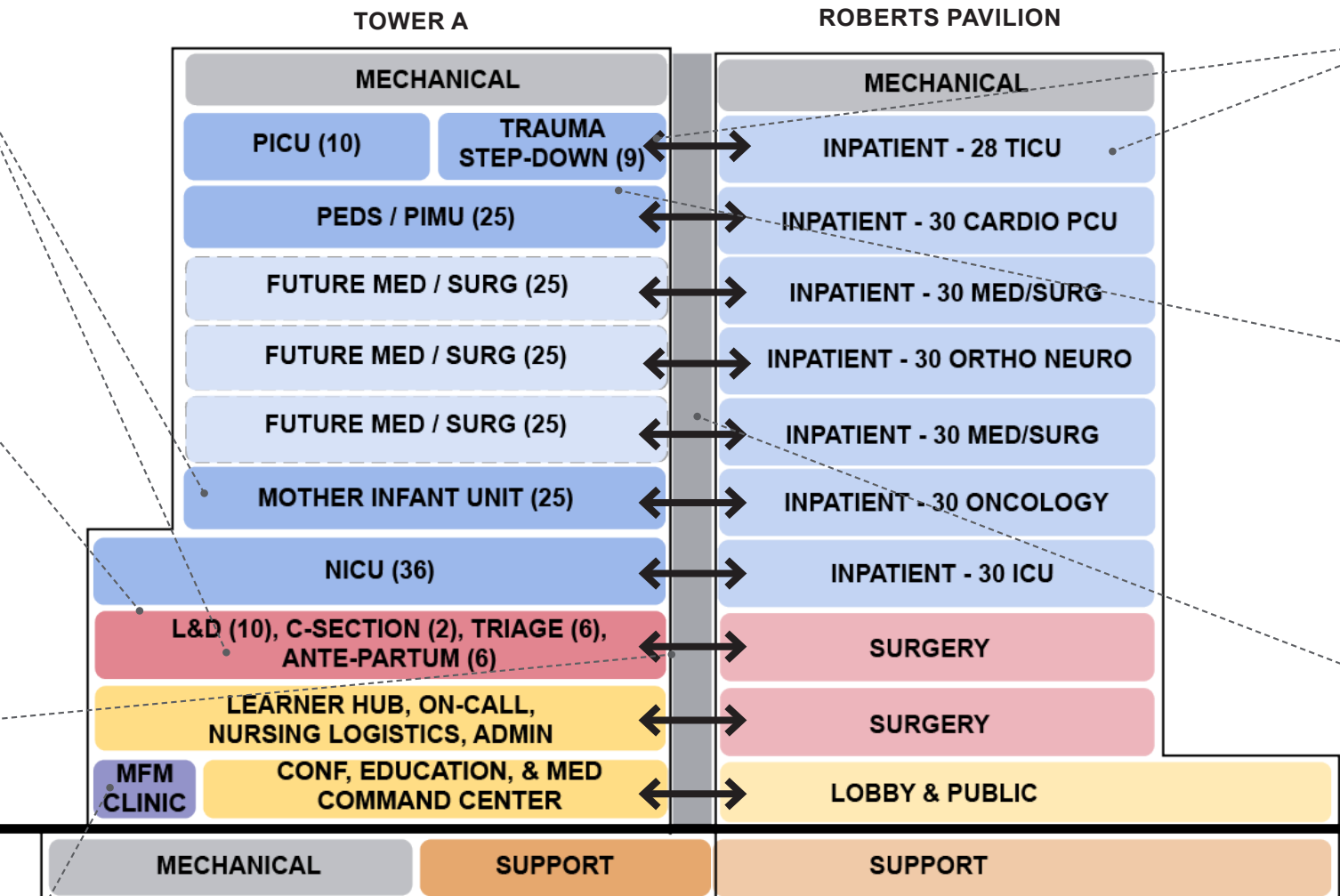
EARLY INTERVENTION FOR HIGH RISK MOMS

An on-site Maternal Fetal Medicine (MFM) clinic is maintained in response to a recent rise in maternal mortality in the U.S. Early identification and intervention for high-risk moms can improve outcomes.

- Improved patient health outcomes

GUIDING PRINCIPLES

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety



RATIONALE

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

ADJACENCY BETWEEN TRAUMA STEP DOWN AND TRAUMA ICU

A 9-bed Trauma Step Down unit is located on Level 10, adjacent to the Trauma ICU. This positioning is intended to allow for a direct transition from ICU to Step Down while also allowing increased collaboration between the two units.

- Shorter distances for patient transport
- Increased team cohesion and collaboration
- Greater flexibility

VERTICAL ADJACENCY BETWEEN PEDIATRIC AND PICU

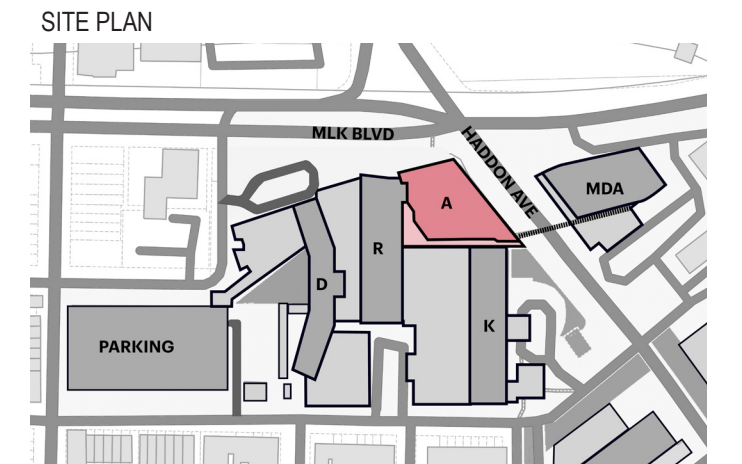
The Pediatric/Pediatric Intermediate Care Unit is located directly below the Pediatric Intensive Care Unit to facilitate team member access between units and the sharing of key clinical support spaces.

- Reduced travel distance
- Increased team collaboration
- Improved space utilization

CONNECTION TO ROBERTS PAVILION ON EACH LEVEL

Every floor connects back to Roberts Pavilion to allow staff to easily traverse between units. The connection to Roberts Pavilion is also intended allow connection to future Towers B&C.

- Shorter travel distances for staff
- Increased team cohesion and collaboration
- Flexibility for future connection to Towers B&C



• <https://www.commonwealthfund.org/publications/issue-brief-report/2020/dec/maternal-mortality-united-states-primer#:~:text=During%20pregnancy%2C%20hemorrhage%20and%20cardiovascular,infection%20is%20the%20leading%20cause.>

TOWER A  
**L03 - Antepartum / Labor and Delivery**  
 SCHEMATIC DESIGN - FEBRUARY 15, 2024

**SPACE FOR FAMILY DIGNITY**

The rose room is intended for infant holding, and the consult room can flex to a separate waiting area for grieving families. Family respite spaces also allow family members to wait in a private nook while patients receive epidurals.

- Increased patient and family satisfaction
- Increased patient privacy
- Limited disruption to staff workflow

**CONTROLLED ENTRY**

Direct sightlines from the unit secretary desk into the family waiting room is provided. Control doors and a sally port provide additional security for staff and infants

- Increased security
- Increased staff satisfaction

**OVERFLOW CAPACITY**

A connection to the operating rooms in Roberts Pavilion provides overflow space for additional C-sections to plan for emergency and growth.

- Optimized space utilization
- Leveraged Roberts ORs for multiple c-sections in during simultaneous, unscheduled emergencies
- Improved access to sterile supplies

**RAPID ROUTE TO SURGERY**

C-Section suite is strategically located between the labor and delivery rooms (LDRs), Roberts Pavilion, and patient elevators.

- Shortened travel distances to surgery from horizontal and vertical destinations save time for high risk moms
- Increased patient safety

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety



**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

**ANTEPARTUM AS DESTINATION**

Comprehensive women's services, from antepartum to postpartum services are rising in significance. Adjacencies between antepartum, delivery, and postpartum intend to enhance continuity of these services. Mother and family members can use a backstage corridor to reach antepartum rooms and can be moved to labor and delivery rooms.

- Enhanced patient privacy
- Supports strategic adjacencies on unit

**PRIVATE PATIENT ROOMS**

Labor and delivery rooms are right-sized and standardized with space for infant and mother. Antepartum rooms are private with ample clearances. Private patient rooms reduce falls by 66%.

- Spatial capacity for bedside procedures
- Increased patient and family satisfaction
- Improved room utilization
- Improved workflow for staff

**STANDARD CLINICAL CORE**

A standardized clean supply, medication room, and nourishment alcove are located on either end of the unit on every floor to minimize walking distances and limit time spent searching for supplies. Entries are located at off-stage corridors for easy cart deliveries and to limit disruption to patient rest.

- Reduced walking distances
- Increased staff satisfaction
- Increased time spent in direct patient care
- Reduced noise levels

**INTERPROFESSIONAL MODEL**

The central workstation has multiple options for focused to collaborative work, including an individual enclave room, a large enclosed workroom for all team members, and open workstations for easy patient monitoring.

- Increased staff satisfaction
- Flexibility in work mode
- Increased interdisciplinary collaboration
- Improved visibility of patient rooms

**CO-LOCATION OF TRIAGE & AND PREP/ RECOVERY**

Combination of triage and prep/recovery spaces supports adequate staffing, peer collaboration, spatial efficiency, and flexing patient care space to meet fluctuating volumes

- Optimize space utilization
- Improve staff experience
- Provide flexibility

Hendrich, A., Fay, J., & Sorrells, A. (2002). Courage to heal: Comprehensive cardiac critical care. *Healthcare Design*, pp. 11-13. <https://www.commonwealthfund.org/publications/issue-brief-report/2020/dec/maternal-mortality-united-states-primer#:~:text=During%20pregnancy%2C%20hemorrhage%20and%20cardiovascular,infection%20is%20the%20leading%20cause.>

Maben, J., Griffiths, P., Penfold, C., Simon, M., Anderson, J. E., Robert, G., ... & Barlow, J. (2016). One size fits all? Mixed methods evaluation of the impact of 100% single-room accommodation on staff and patient experience, safety and costs. *BMJ quality & safety*, 25(4), 241-256. 2010. Pressler. *Universal Patient Care Rooms*.

Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.

Gagliardi, A., Dobrow, M., Wright, F. (2011). How can we improve cancer care? A review of interprofessional collaboration models and their use in clinical management. *Surgical Oncology*: 20(3), 146-154. DOI: <https://doi.org/10.1016/j.suronc.2011.06.004>

Martin, J., Ummenhofer, W., Manser, T., Spig, R. (2010). Interprofessional collaboration among nurses and physicians: making a difference in patient outcome. *Swiss Medical Weekly*: 140:w13062. DOI: <https://doi.org/10.4414/sm.w.2010.13062>

Price, A. D.F., Lu, J. (2012). Impact of Hospital Space Standardization on Patient Health and Safety. *Architectural Engineering and Design Management*, 9(1), 49-61.



TOWER A  
**L04 - Neonatal Intensive Care Unit**  
 SCHEMATIC DESIGN - FEBRUARY 15, 2024

**VISUALIZATION OF UNIT ENTRY AND SCRUB STATION**

Direct visibility from unit secretary desk to the unit entry and scrub station is provided to improve both safety and first impressions. Secure door controls provide added security.

- Enhanced Safety

**ADJACENCY TO BIRTHING UNIT**

The NICU is located on Level 04 for vertical proximity to the Labor and Delivery Unit. This proximity ensures the shortest travel distance possible for NICU infants, as well as immediate access to Labor and Delivery for the NICU team.

- Increased safety and rapid response during resuscitation events
- Increased family satisfaction
- Reduced infant hypothermia and morbidity

**FAMILY ACCOMMODATIONS**

A family lounge with showers, laundry, consultation space, and lactation is provided directly on the unit. The rose room, intended for infant holding and private grieving, is located off stage. Family respite spaces also allow family members to step away.

- Enhanced parental comfort and freedom
- Increased family-to-family interactions
- Opportunity for emotional support

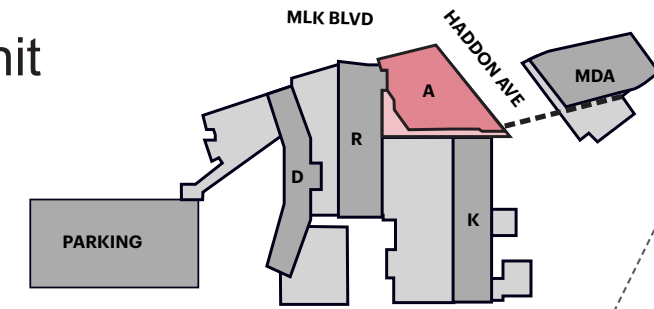
**OFF-STAGE LOCKER AND LOUNGE**

The staff locker room and lounge is located for direct access off the elevators and for access to daylight. The off-stage location further encourage staff to take dedicated breaks.

- Increased staff satisfaction
- Reduced staff burnout
- Increased staff retention

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety



**PRIVATE ROOMS**

Single family rooms are provided on the unit in alignment with family-centered care. Single family rooms are associated with higher parental presence and empowerment. Single family rooms support hospital-based breastfeeding, which has been linked with a reduction in infant deaths.

- Increased parental presence
- Reduced stress levels for families
- Shortened length of stay for infant
- Improved lactation outcomes
- Reduced noise levels

**PODS OF 3-WALLED BAYS**

3-walled bays are provided on the unit to optimize the number of infant care stations available, to respond to the rise of premature birth in the U.S. 3-walled bays balance enhanced patient monitoring with family privacy.

- Enhanced communication between staff and family
- Space optimization
- Increased staff satisfaction
- Enhanced patient monitoring

**INFECTION CONTROL**

Distributed bottle cleaning stations, decentralized supply cabinets for personal protective equipment and handwash sinks for family enhance infection control practices.

- Increased patient safety
- Reduced travel for supplies

**CHOICE IN WORK STATION**

The central workstation has multiple options for focused to collaborative work, from individual enclave rooms, to enclosed but transparent team workrooms, and open workstations for easy patient monitoring. Decentralized charting alcoves further diversify workstation opportunities.

- Increased staff satisfaction
- Flexibility in work mode
- Increased interdisciplinary collaboration
- Improved visibility of patient rooms

**DUAL OCCUPANCY ROOM**

A dual occupancy room makes strategic use of irregularly space that can be used for twin patients.

- Space optimization
- Efficient staffing
- Increased flexibility

**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

- <https://www.marchofdimes.org/sites/default/files/2022-11/March-of-Dimes-2022-Full-Report-Card.pdf>
- <https://njbmagazine.com/njb-news-now/cooper-physician-co-authors-new-study-on-infant-mortality/>
- White, R. D. (2020). Recommended standards for newborn ICU design, 9th edition. Journal of Perinatology, 40(1), Article 1.
- Consensus Committee on Recommended Design Standards for Advanced Neonatal Care. (2019). Report of the Ninth Consensus Conference on Newborn ICU Design: Recommended Standards for Newborn ICU Design. [https://nicudesign.nd.edu/assets/347719/recommended\\_standards\\_april\\_1\\_2019\\_3\\_.doc.pdf](https://nicudesign.nd.edu/assets/347719/recommended_standards_april_1_2019_3_.doc.pdf)
- Dunn, M.S., MacMillan-York, E., & Robson, K. (2016). Single family rooms for NICU: Pro's con's and the way forward. Newborn and Infant Nursing Reviews, 16(4), 218221.
- Winner-Stoltz, R., Lengerich, A., Hench, A. J., O'Malley, J., Kjelland, K., & Teal, M. (2018). Staff Nurse Perceptions of Open-Pod and Single Family Room NICU Designs on Work Environment and Patient Care. Advances in Neonatal Care, 18(3), 189-198. <https://doi.org/10.1097/ANC.0000000000000493>
- Tandberg, B. S., Flacking, R., Markestad, T., Grundt, H., & Moen, A. (2019). Parent psychological wellbeing in a single family room versus an open bay neonatal intensive care unit. PLOS ONE, 14(11), e0224488. <https://doi.org/10.1371/journal.pone.0224488>
- Grundt H, Tandberg B, Flacking R, Dragset J, Moen A. Associations between single-family room care and breastfeeding rates in preterm infants. J Hum Lact. 2021;37(3):593-602. doi:10.1177/0890334420962709

TOWER A  
**L05 - Postpartum/ Mother Infant Unit**

SCHEMATIC DESIGN - FEBRUARY 15, 2024

COOPER UNIVERSITY HOSPITAL - PROJECT IMAGINE

**ANTEPARTUM OVERFLOW**



Patient rooms around the northwest workstation can be used for antepartum overflow to better accommodate antepartum and postpartum patient volumes.

- Optimized room utilization
- Flexibility
- Improved care team continuity

**MEDICAL EDUCATION ROOM**



A medical education room is located on the unit and near the central workstation to provide learners a dedicated space.

- Enhance opportunity for integrated, in-situ learning
- Greater connectivity to staff and educators
- Increased learner satisfaction

**CONTROLLED ACCESS WAITING**



A family waiting area is located directly of the public elevators with controlled entry into the unit. Location of the PSR desk allows for monitoring of families entering and exiting the unit.

- Increased safety and security

**LOCKER AND LOUNGE LOCATION**



The staff locker room is located for direct access off the elevators and the lounge is located for access to daylight.

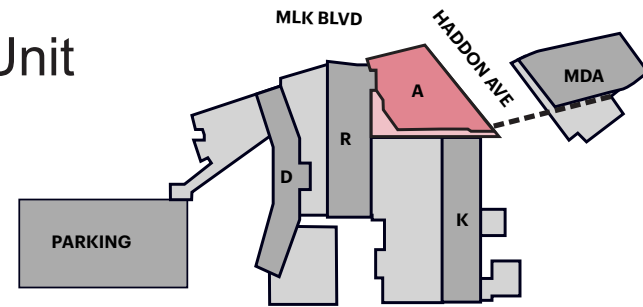
- Increased staff satisfaction
- Reduced staff burnout
- Increased staff retention

**FAMILY RESPITE**



Two family respite areas are located at either end of the unit to allow family members to take a break or leave the patient room during patient care.

- Increased patient and family satisfaction
- Improved staff workflow



**SPLIT ACCESS NOURISHMENT**



The nourishment zones are zoned with an entry alcove to allow family members to access key items (ice, water, snacks). A secondary, locked room provides secure storage of patient-specific dietary items.

- Increased family satisfaction
- Decreased staff interruptions

**TEAM HUDDLE SPACE**



A centrally located huddle room can be used for rounding, team hand-offs, student learning, and etc. Glass walls and central monitoring screens maintain situational awareness while limiting noise and crowding around patient rooms.

- Increased team collaboration
- Increased staff and learner satisfaction
- Minimized disruption to patient rest
- Maximized visibility

**STANDARDIZED SUPPORT CORE**



A standardized clean supply, medication room, and nourishment alcove are located on either end of the unit on every floor to minimize walking distances and limit time spent searching for supplies. Entries are located at off-stage corridor for easy cart deliveries and to limit disruption to patient rest.

- Reduced walking distances
- Increased staff satisfaction
- Increased time spent in direct patient care
- Reduced noise levels

**STAFFED NURSERY**



The nursery is located directly off the workstation to connect staff with their peers. The exam room is directly connected to the nursery to allow for infant holding before or after circumcisions. Space for infant resuscitation is provided for rapid response.

- Increased infant monitoring
- Improved staff workflow

**WORKSTATION CHOICE**



The central workstation has multiple options for focused to collaborative work, from individual enclave rooms, to enclosed but transparent team workrooms, and open workstations for easy patient monitoring. Charting alcoves further diversify workstation opportunities and enhance visibility.

- Increased staff satisfaction
- Flexibility in work mode
- Increased interdisciplinary collaboration
- Improved visibility of patient rooms

- PATIENT CARE SPACE
- CLINICAL SUPPORT SPACE
- FAMILY SPACE
- ANCILLARY SUPPORT SPACE
- VERTICAL CIRCULATION/ SHAFT
- MECHANICAL/ELECTRICAL
- CIRCULATION

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

2010. Pressler. Universal Patient Care Rooms.  
 Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. HERD: 2(2), 88-111.  
 Bradley, B., Seger, N. Waste Not – Want Not: A LEAN Approach for Reducing Bedside Waste. Penn State Hershey Medical Center. Retrieved from: <https://scholarsphere.psu.edu/downloads/2ng451g473>  
 Johnston, L. (2017). Reducing Patient Supply Waste Through Nurse Education to Improve Quality of Patient Care in The Clinical Microsystem. The University of San Francisco. Retrieved from: <https://repository.usfca.edu/cgi/viewcontent.cgi?article=1542&context=capstone>  
 Press Ganey. The Pediatric Patient Experience: One Size Does Not Fit All.  
 Gagliardi, A, Dobrow, M, Wright, F. (2011). How can we improve cancer care? A review of interprofessional collaboration models and their use in clinical management. Surgical Oncology: 20(3), 146-154. DOI: <https://doi.org/10.1016/j.suronc.2011.06.004>



TOWER A  
**L06 - Typical Inpatient Unit**  
 SCHEMATIC DESIGN - FEBRUARY 15, 2024



COOPER UNIVERSITY HOSPITAL - PROJECT IMAGINE

**FAMILY RESPITE**



Two family respite areas are located at either end of the unit to allow family members to take a break or leave the patient room during patient care.

- Increased patient and family satisfaction
- Improved staff workflow

**MEDICAL EDUCATION ROOM**



A medical education room is located on the unit and near the central workstation to provide learners a dedicated space.

- Enhance opportunity for integrated, in-situ learning
- Greater connectivity to staff and educators
- Increased learner satisfaction

**LOCKER AND LOUNGE LOCATION**



The staff locker room is located for direct access off the elevators and the lounge is located for access to daylight. Additional spaces to support staff include a lactation room, respite room, and on-call suite within the unit. These spaces are intended to improve staff experience in response to rising trends in staff burnout. Staff turnover can cost more than \$62,100 per nurse.

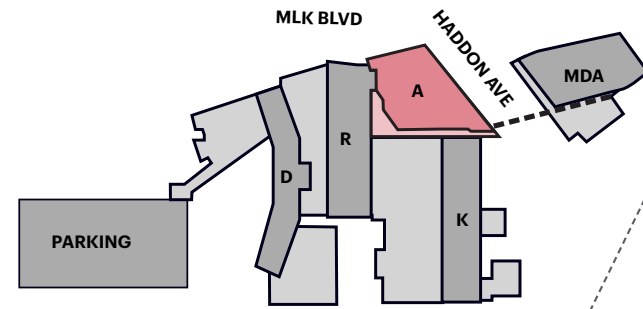
- Increased staff satisfaction
- Reduced staff burnout
- Increased staff retention

**CONTROLLED ACCESS FAMILY WAITING AREA**



A family waiting area is located directly of the public elevators with the option for controlled entry into the unit. Location of the PSR desk allows for monitoring of families entering and exiting the unit.

- Increased safety and security



**POSITION OF PATIENT ROOMS**



Patient rooms are located to maximize views on MLK Boulevard and Haddon Avenue. No patient rooms are located parallel to Roberts to protect patient privacy and ensure patients in Tower A do not have direct sight lines into patient rooms in Roberts.

- Optimized daylight and views
- Increased patient privacy

**TEAM HUDDLE SPACE**



A centrally located huddle room can be used for rounding, team hand-offs, student learning, and etc. Glass walls and central monitoring screens maintain situational awareness while limiting noise and crowding around patient rooms.

- Increased team collaboration
- Increased staff and learner satisfaction
- Minimized disruption to patient rest
- Maximized visibility

**STANDARDIZED SUPPORT CORE**



A standardized clean supply, medication room, and nourishment alcove are located on either end of the unit on every floor to minimize walking distances and limit time spent searching for supplies. Entries are located at off-stage corridor for easy cart deliveries and to limit disruption to patient rest.

- Reduced walking distances
- Increased staff satisfaction
- Increased time spent in direct patient care
- Reduced noise levels

**SPLIT ACCESS NOURISHMENT**



The nourishment zones are zoned with an entry alcove to allow family members to access key items (ice, water, snacks). A secondary, locked room provides secure storage of patient-specific dietary items.

- Increased family satisfaction
- Decreased staff interruptions
- Improved workflows

**WORKSTATION CHOICE**



The central workstation has multiple options for focused to collaborative work, from individual enclave rooms, to enclosed but transparent team workrooms, and open workstations for easy patient monitoring. Charting alcoves further diversify workstation opportunities.

- Increased staff satisfaction
- Flexibility in work mode
- Increased interdisciplinary collaboration
- Improved visibility of patient rooms



- PATIENT CARE SPACE
- CLINICAL SUPPORT SPACE
- FAMILY SPACE
- ANCILLARY SUPPORT SPACE
- VERTICAL CIRCULATION/ SHAFT
- MECHANICAL/ELECTRICAL
- CIRCULATION

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

Jones, C. B. (2004). The costs of nurse turnover: Part 1: An economic perspective. *The Journal of Nursing Administration*, 34(12), pp. 562-570.

Price, A. D.F., Lu, J. (2012). Impact of Hospital Space Standardization on Patient Health and Safety. *Architectural Engineering and Design Management*, 9(1), 49-61.

2010. Pressler. Universal Patient Care Rooms.

Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.

Johnston, L. (2017). Reducing Patient Supply Waste Through Nurse Education to Improve Quality of Patient Care in The Clinical Microsystem. The University of San Francisco. Retrieved from: <https://repository.usfca.edu/cgi/viewcontent.cgi?article=1542&context=capstone>

Gagliardi, A, Dobrow, M, Wright, F. (2011). How can we improve cancer care? A review of interprofessional collaboration models and their use in clinical management. *Surgical Oncology*: 20(3), 146-154. DOI: <https://doi.org/10.1016/j.suronc.2011.06.004>

Martin, J., Ummenhofer, W., Manser, T., Spirig, R. (2010). Interprofessional collaboration among nurses and physicians: making a difference in patient outcome. *Swiss Medical Weekly*: 140:w13062. DOI: <https://doi.org/10.4414/SMW.2010.13062>

TOWER A  
**L09 - Pediatric / PIMU**  
 SCHEMATIC DESIGN - FEBRUARY 15, 2024

**FAMILY RESPITE**

Two family respite areas are located at either end of the unit to allow family members to take a break or leave the patient room during patient care.

- Increased patient and family satisfaction
- Improved staff workflow

**MEDICAL EDUCATION ROOM**

A medical education room is located on the unit and near the central workstation to provide learners a dedicated space.

- Enhance opportunity for integrated, in-situ learning
- Greater connectivity to staff and educators
- Increased learner satisfaction

**LOCKER AND LOUNGE LOCATION**

The staff locker room is located for direct access off the elevators and the lounge is located for access to daylight. Additional spaces to support staff include a lactation room, respite room, and on-call suite within the unit. These spaces are intended to improve staff experience in response to rising trends in staff burnout. Staff turnover can cost more than \$62,100 per nurse.

- Increased staff satisfaction
- Reduced staff burnout
- Increased staff retention

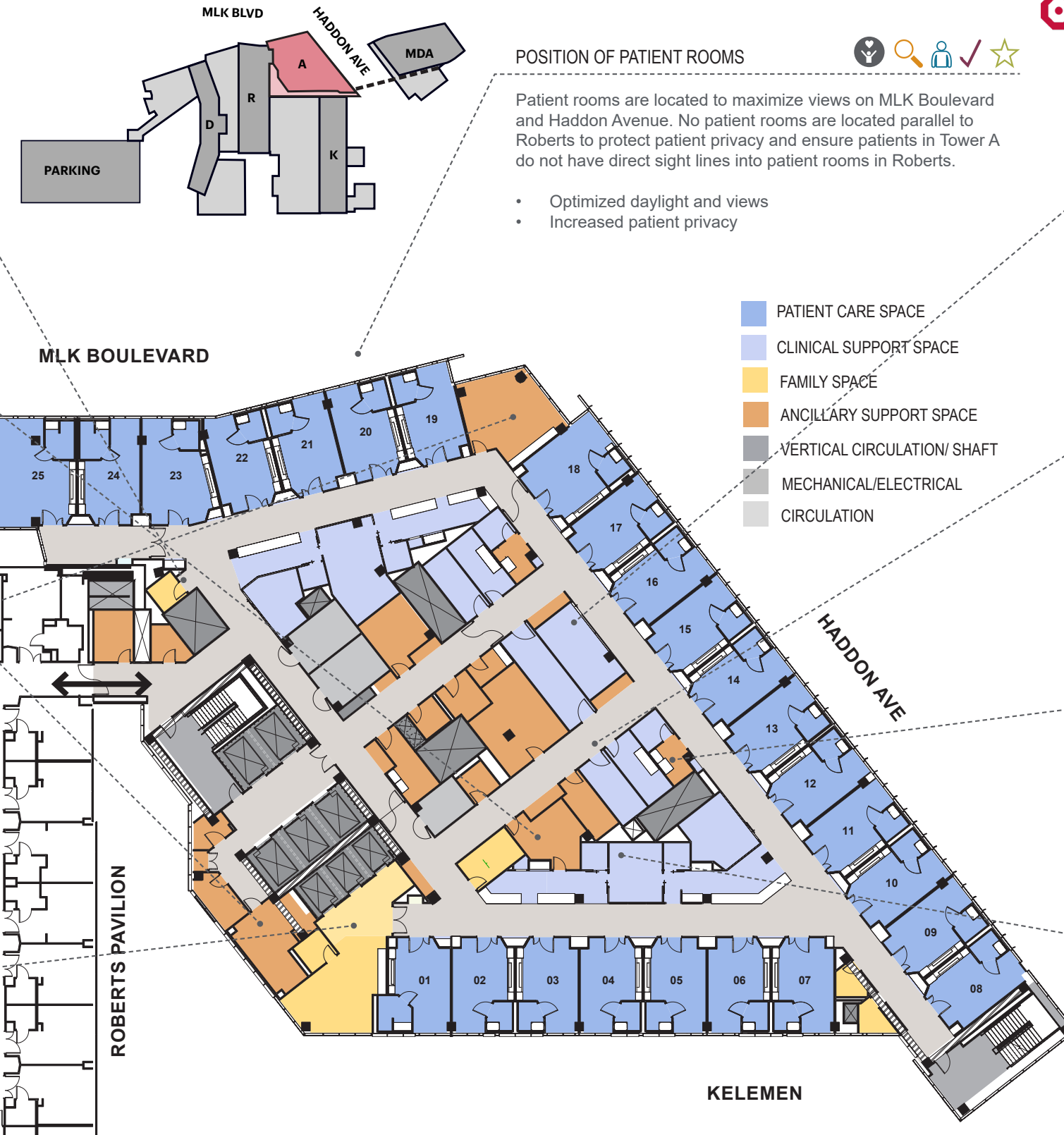
**CONTROLLED ACCESS FAMILY WAITING AREA**

A family waiting area is located directly of the public elevators with the option for controlled entry into the unit. Location of the PSR desk allows for monitoring of families entering and exiting the unit.

- Increased safety and security

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety



**POSITION OF PATIENT ROOMS**

Patient rooms are located to maximize views on MLK Boulevard and Haddon Avenue. No patient rooms are located parallel to Roberts to protect patient privacy and ensure patients in Tower A do not have direct sight lines into patient rooms in Roberts.

- Optimized daylight and views
- Increased patient privacy

**TEAM HUDDLE SPACE**

A centrally located huddle room can be used for rounding, team hand-offs, student learning, and etc. Glass walls and central monitoring screens maintain situational awareness while limiting noise and crowding around patient rooms.

- Increased team collaboration
- Increased staff and learner satisfaction
- Minimized disruption to patient rest
- Maximized visibility

**STANDARDIZED SUPPORT CORE**

A standardized clean supply, medication room, and nourishment alcove are located on either end of the unit on every floor to minimize walking distances and limit time spent searching for supplies. Entries are located at off-stage corridor for easy cart deliveries and to limit disruption to patient rest.

- Reduced walking distances
- Increased staff satisfaction
- Increased time spent in direct patient care
- Reduced noise levels

**SPLIT ACCESS NOURISHMENT**

The nourishment zones are zoned with an entry alcove to allow family members to access key items (ice, water, snacks). A secondary, locked room provides secure storage of patient-specific dietary items.

- Increased family satisfaction
- Decreased staff interruptions
- Improved workflows

**WORKSTATION CHOICE**

The central workstation has multiple options for focused to collaborative work, from individual enclave rooms, to enclosed but transparent team workrooms, and open workstations for easy patient monitoring. Charting alcoves further diversify workstation opportunities.

- Increased staff satisfaction
- Flexibility in work mode
- Increased interdisciplinary collaboration
- Improved visibility of patient rooms

**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Flexibility

Jones, C. B. (2004). The costs of nurse turnover: Part 1: An economic perspective. *The Journal of Nursing Administration*, 34(12), pp. 562-570.

Price, A. D.F., Lu, J. (2012). Impact of Hospital Space Standardization on Patient Health and Safety. *Architectural Engineering and Design Management*, 9(1), 49-61.

2010. Pressler. Universal Patient Care Rooms.

Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.

Johnston, L. (2017). Reducing Patient Supply Waste Through Nurse Education to Improve Quality of Patient Care in The Clinical Microsystem. The University of San Francisco. Retrieved from: <https://repository.usfca.edu/cgi/viewcontent.cgi?article=1542&context=capstone>

Gagliardi, A, Dobrow, M, Wright, F. (2011). How can we improve cancer care? A review of interprofessional collaboration models and their use in clinical management. *Surgical Oncology*: 20(3), 146-154. DOI: <https://doi.org/10.1016/j.suronc.2011.06.004>

Martin, J., Ummenhofer, W., Manser, T., Spirig, R. (2010). Interprofessional collaboration among nurses and physicians: making a difference in patient outcome. *Swiss Medical Weekly*: 140:w13062. DOI: <https://doi.org/10.4414/ismw.2010.13062>



TOWER A  
**Typical Labor & Delivery Room**  
 SCHEMATIC DESIGN - FEBRUARY 15, 2024

**DISTINCT FAMILY ZONE**



A large sleeper sofa is located in a distinct, recessed area close to the patient.

- Increased privacy for family
- Enhanced patient wellbeing
- Increased family participation
- Increased clear space for care teams

**STANDARDIZED HEADWALL**



Headwall with medical gases and utilities on either side of the bed utilizes a standard layout across units.

- Optimized safety for patient care
- Reduced number of errors
- Improved ergonomics and clinical workflow
- Increased standardization and consistency
- Increased modularity

**INFANT ZONE NEAR MOTHER**



Infant resuscitation zone is located adjacent to the mother and along the headwall.

- Standardized footwall maintained
- Increased space for both NICU and L&D Teams
- Increased patient privacy

**CORRIDOR PPE CABINETS**



PPE cabinets are located at each patient room with direct access from the corridor. Soiled linen cabinets are accessed from within the room.

- Increased access to point of care supplies
- Reduced walking distances for staff
- Improved safety and infection control practices

**OUTBOARD TOILET ROOM**



Patient toilet room is located along the exterior wall.

- Improved clinical workspace in the room
- Increased visibility and patient monitoring
- Enhanced entry into patient room
- Improved patient access to toilet room.

<span style="color: #00A0C0;">■</span> FAMILY SPACE	<span style="color: #A0C0A0;">■</span> CHARTING ALCOVE
<span style="color: #0070C0;">■</span> PATIENT CARE SPACE	<span style="color: #FFA07A;">■</span> PPE CABINET
<span style="color: #90EE90;">■</span> VIEW TO EXTERIOR	<span style="color: #FFD700;">■</span> STAFF WORK ZONE

**ACCESS TO DAYLIGHT**



There is access to indirect daylight from within the care space.

- Improved staff and family experience
- Regulated circadian function
- Improved patient outcomes

**TOILET ROOM AT FOOTWALL**



There is direct visibility into the toilet room from the patient bed.

- Reduced patient falls
- Reduced rates of incontinence
- Increased patient control and agency
- Increased patient access to daylight and views
- Improved access to headwall for staff

**DOOR TYPE AND ORIENTATION**



Entry into the room includes dual leaf swing doors that open facing the footwall.

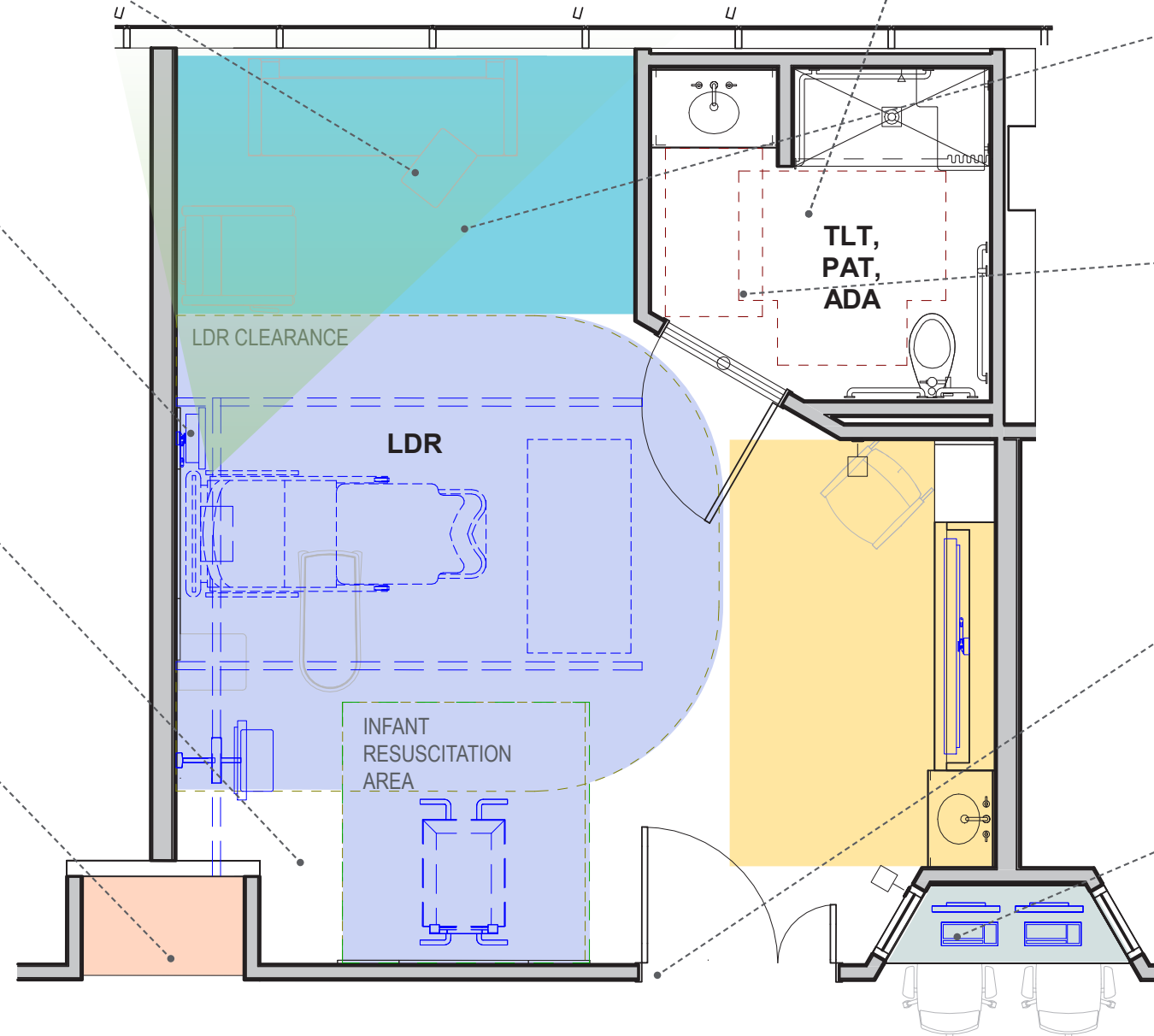
- Improved patient privacy
- Increased ease of entry

**ANGLED CHARTING ALCOVE**



Charting alcoves are located at the footwall with angled windows and space for two people.

- Increased visibility and patient monitoring
- Reduced disruptions to patient rest
- Increased staff and patient/family satisfaction
- Space for learning and collaboration



**GUIDING PRINCIPLES**

Efficiency	Experience
Exceptional Quality of Care	Safety

**RATIONALE**

Evidence	Best Practice	Innovation
Precedents	User Feedback	Simulation

- Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.
- Nanda, U. (2014). In-board vs. Outboard; Headwall vs. Footwall; Same-Handed vs. Mirrored. *CADRE*. Synthesis No. 0001.
- Hendrich, A.L., Fay J., Sorrells A.K. (2004). Effects of acuity adaptable rooms on flows of patients and delivery of care. *American Journal of Critical Care*, 13(1): 35-45.
- Grimes, C., Meilink, L. (2017). The Decentralized Station: More Than Just Patient Visibility. *Academy of Architecture for Health*. No. 19. pg. 40-45.
- Arango, Polly. (2011). Family-Centered Care. *Academic Pediatrics* 2011;11:97-99.
- Pati, D. et al. (2012). The Biomechanics of Patient Room Standardization. *Health Environments Research & Design Journal*. 5(2):29-45.
- Nejati, Adeleh. (2014). Medical Gas Booms, Columns, and Headwalls: Usage, Benefits, and Challenges - Evidence Inconclusive. *Center for Advanced Design Research and Evaluation*. Synthesis No. 0003.
- Pope Architects, Inc. & Michael Gaves Architecture & Design (2014). The Falls Assessment Research Report: Creating a Safe Environment to Prevent Toileting-Related Falls. *Minnesota Hospital Association*. Patient Safety | Safe Design.
- Calkins, Margaret, Biddle, Stacey, Biesan, Orion. (2012). Contribution of the Designed Environment to Fall Risk in Hospitals. *The Center for Health Design*. Ideas Institute. Summary of the relationships between design factors and healthcare outcomes. *American Journal of Infection Control*. Bartley, Olmsted and Haas. June 2010

# Typical NICU Room

SCHEMATIC DESIGN - FEBRUARY 15, 2024

COOPER UNIVERSITY HOSPITAL - PROJECT IMAGINE

## FAMILY / VISITOR RECLINER



A recliner for mother-baby activities is provided in the room.

- Increased family engagement in infant care
- Increased participation in baby initiative activities (i.e. breast feeding, skin-to-skin, and kangaroo care)

## STANDARDIZED HEADWALL



Headwall with medical gases and utilities on either side of the bed utilizes a standard layout across units.

- Optimized safety for patient care
- Reduced number of errors
- Improved ergonomics and clinical workflow
- Increased standardization and consistency
- Increased modularity

## DOOR TYPE AND ORIENTATION



Entrance into the room includes dual leaf swing doors that open facing the footwall.

- Improved patient privacy
- Increased ease of entry

## CORRIDOR PPE CABINETS



PPE cabinets are located at each patient room with direct access from the corridor. Soiled linen cabinets are accessed from within the room.

- Increased access to point of care supplies
- Reduced walking distances for staff
- Improved safety and infection control practices

## PRIVATE NICU ROOM



Private NICU rooms are provided on unit.

- Reduced stress levels
- Increased parental satisfaction
- Improved lactation outcomes
- Reduced noise levels
- Supports developmental continuum of care

- FAMILY SPACE
- PATIENT CARE SPACE
- VIEW TO EXTERIOR
- CHARTING ALCOVE
- PPE CABINET
- STAFF WORK ZONE

## ACCESS TO DAYLIGHT



There is access to indirect daylight from within the care space.

- Improved staff and family experience
- Regulated circadian function

## DISTINCT FAMILY ZONE



A large sleeper sofa located in a distinct, recessed area close to the patient.

- Increased privacy for family
- Enhanced patient wellbeing
- Increased family participation
- Increased clear space for care teams

## STANDARD FOOTWALL



The layout of the footwall follows the standard layout used across other single patient rooms.

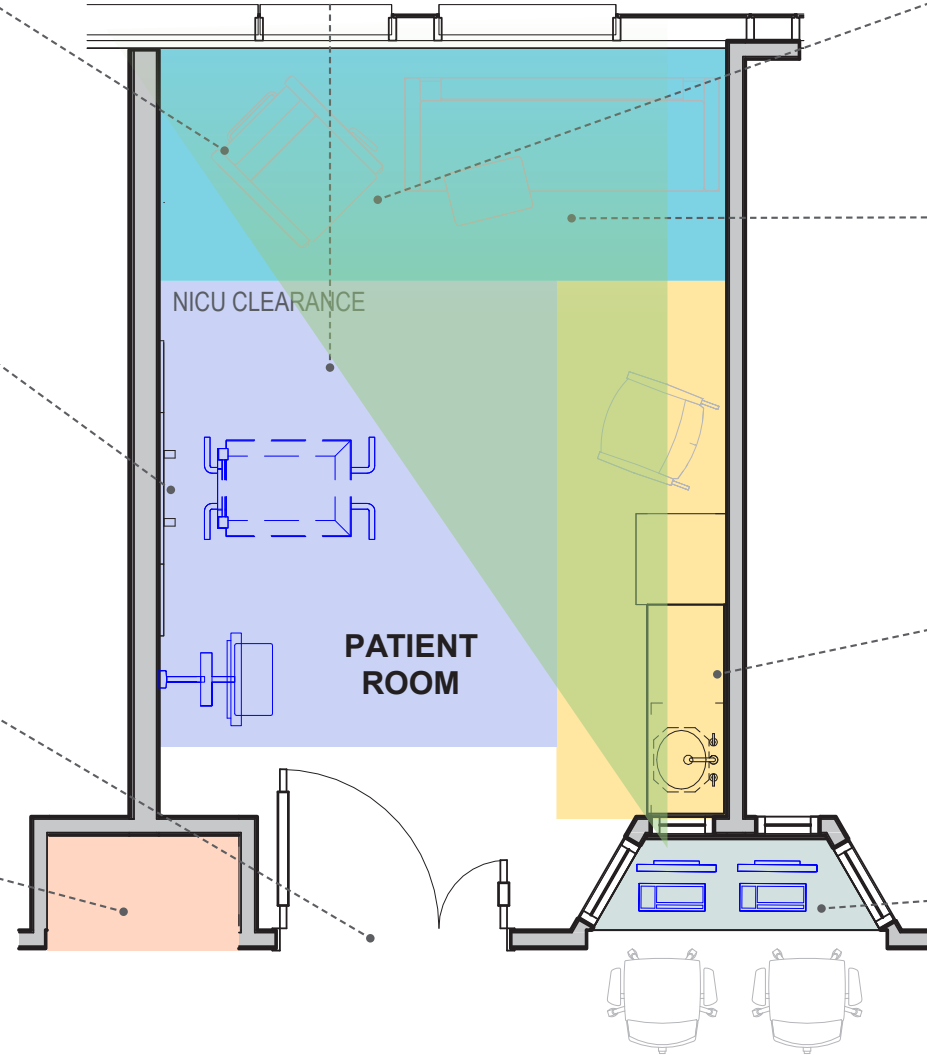
- Increased staff satisfaction
- Improved clinical workflow
- Increased standardization and consistency

## ANGLED CHARTING ALCOVE



Charting alcoves are located at the footwall with angled windows and space for two people.

- Increased visibility and patient monitoring
- Reduced disruptions to patient rest
- Increased staff and patient/family satisfaction
- Space for learning and collaboration



## GUIDING PRINCIPLES

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

## RATIONALE

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Simulation

- Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.
- Machry, H., White, R., & Barton, S. A. (2021). Gravens By Design: The Case of a NICU with Singlefamily Rooms: Design Recommendations to Support Family Engagement Behaviors. *Neonatology Today*. <http://www.neonatologytoday.net/newsletters/nt-sep21.pdf>
- Linam, W. M., Marrero, E. M., Honeycutt, M. D., Wisdom, C. M., Gaspar, A., & Vijayan, V. (2019). Focusing on Families and Visitors Reduces Healthcare Associated Respiratory Viral Infections in a Neonatal Intensive Care Unit. *Pediatric Quality & Safety*, 4(6), e242. <https://doi.org/10.1097/pq9.0000000000000242>
- Grimes, C., Meilink, L. (2017). The Decentralized Station: More Than Just Patient Visibility. *Academy of Architecture for Health*. No. 19. pg. 40-45.
- Arango, Polly. (2011). Family-Centered Care. *Academic Pediatrics* 2011;11:97-99.
- Pati, D. et al. (2012). The Biomechanics of Patient Room Standardization. *Health Environments Research & Design Journal*. 5(2):29-45.
- Nejati, Adeleh. (2014). Medical Gas Booms, Columns, and Headwalls: Usage, Benefits, and Challenges - Evidence Inconclusive. *Center for Advanced Design Research and Evaluation*. Synthesis No. 0003.
- Summary of the relationships between design factors and healthcare outcomes. *American Journal of Infection Control*. Bartley, Olmsted and Haas. June 2010
- Feeley, N., Robins, S., Genest, C., Stremmer, R., Zelkowitz, P., & Charbonneau, L. (2020). A comparative study of mothers of infants hospitalized in an open ward neonatal intensive care unit and a combined pod and single-family room design. *BMC Pediatrics*, 20(1), 38.



# Typical NICU Bay

SCHEMATIC DESIGN - FEBRUARY 15, 2024

COOPER UNIVERSITY HOSPITAL - PROJECT IMAGINE

## 3-WALLED BAYS

Pods of multiple NICU bays are on the unit.

- Optimized use of space
- Supported family engagement and participation
- Increased visibility and patient monitoring
- Facilitated family communication with staff
- Supports developmental continuum of care
- Improved infant neurodevelopment
- Increased opportunity for family community building

- FAMILY SPACE
- PATIENT CARE SPACE
- VIEW TO EXTERIOR
- CHARTING ALCOVE
- PPE CABINET
- STAFF WORK ZONE

## DISTINCT FAMILY ZONE

A distinct family zone is nested behind a small wing wall.

- Increased privacy for family
- Increased family participation
- Increased clear space for care teams

## STANDARDIZED HEADWALL

Headwall with medical gases and utilities on either side of the bed utilizes a standard layout across units.

- Optimized safety for patient care
- Reduced number of errors
- Improved ergonomics and clinical workflow
- Increased standardization and consistency

## DUAL LEAF SWING DOORS

Entrance includes dual leaf swing doors enclosing the NICU Bay.

- Reduced noise
- Increased privacy for family

## DECENTRALIZED SUPPLIES

Supplies are located in alcoves along the corridor.

- Increased access to point of care supplies
- Reduced walking distances for staff
- Improved safety and infection control practice

## ACCESS TO DAYLIGHT

There is access to indirect daylight from within the care space.

- Improved staff and family experience
- Regulated circadian function

## CHARTING ALCOVE

Charting alcoves are located at the center of the 4-bay module and between two bays.

- Increased visibility and patient monitoring
- Reduced travel distances for staff
- Increased staff and patient/family satisfaction
- Improved infant safety

## HALF HEIGHT WALL

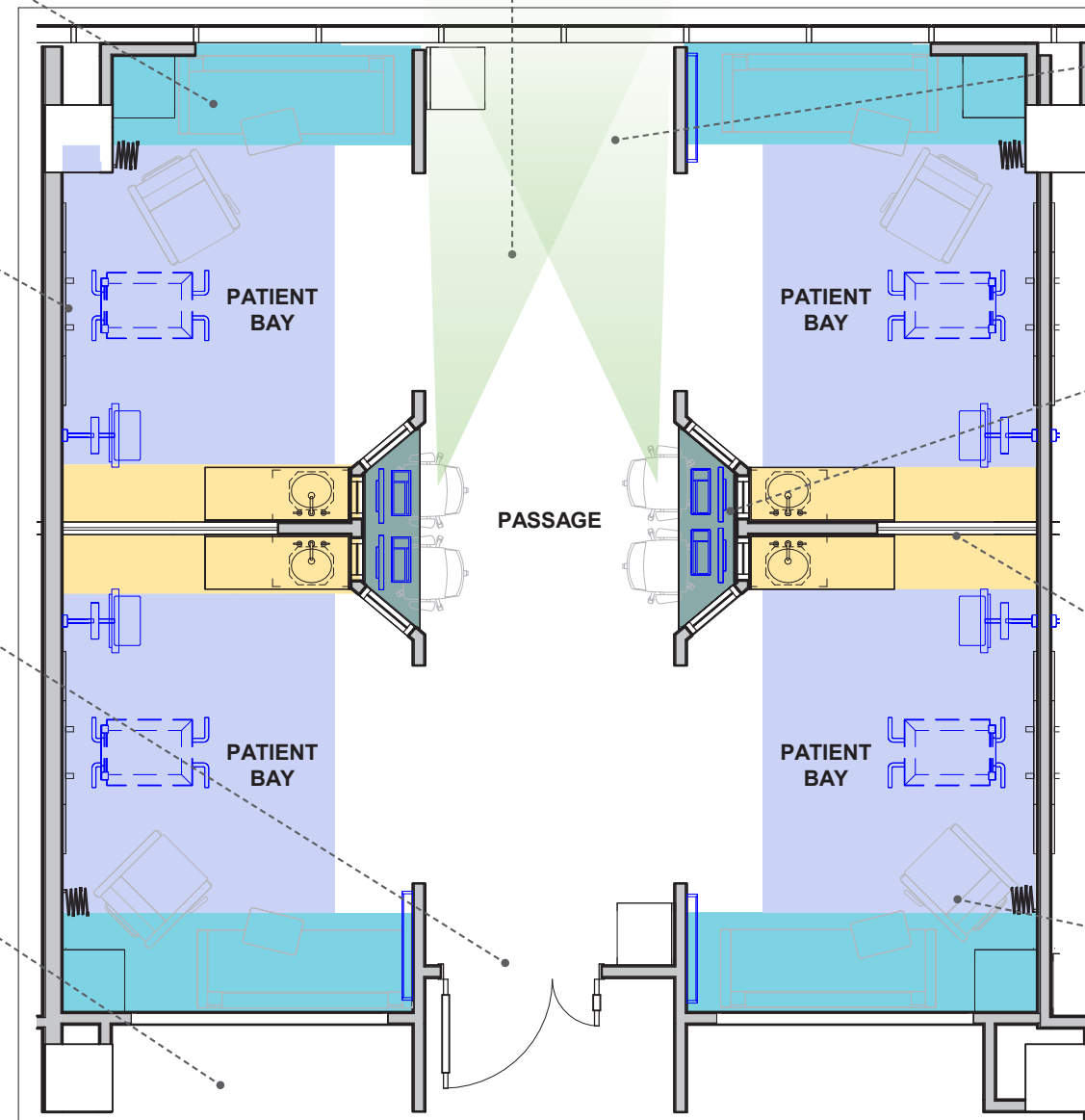
Half height wall is located between NICU bays with full height glazing.

- Increased visibility and patient monitoring
- Increased access to daylight for all bays

## FAMILY/VISITOR RECLINER

A recliner for mother-baby activities is provided in the room.

- Increased family engagement in infant care
- Increased participation in baby initiative activities (i.e. breast feeding, skin-to-skin, and kangaroo care)



## GUIDING PRINCIPLES

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

## RATIONALE

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Simulation

- Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.
- Linam, W. M., Marrero, E. M., Honeycutt, M. D., Wisdom, C. M., Gaspar, A., & Vijayan, V. (2019). Focusing on Families and Visitors Reduces Healthcare Associated Respiratory Viral Infections in a Neonatal Intensive Care Unit. *Pediatric Quality & Safety*, 4(6), e242. <https://doi.org/10.1097/pq9.0000000000000242>
- Grimes, C., Meilink, L. (2017). The Decentralized Station: More Than Just Patient Visibility. *Academy of Architecture for Health*. No. 19. pg. 40-45.
- Arango, Polly. (2011). Family-Centered Care. *Academic Pediatrics* 2011;11:97-99.
- Pati, D. et al. (2012). The Biomechanics of Patient Room Standardization. *Health Environments Research & Design Journal*. 5(2):29-45.
- Nejati, Adeleh. (2014). Medical Gas Booms, Columns, and Headwalls: Usage, Benefits, and Challenges - Evidence Inconclusive. *Center for Advanced Design Research and Evaluation*. Synthesis No. 0003.
- Summary of the relationships between design factors and healthcare outcomes. *American Journal of Infection Control*. Bartley, Olmsted and Haas. June 2010
- VanHeuvelen J. Isolation or interaction: healthcare provider experience of design change. *Social Health Illn*. 2019;41(4):692-708. 41.4
- Feeley N, Robins S, Charbonneau L, Genest C, Lavigne G, Lavoie-Tremblay M. NICU nurses' stress and work environment in an open ward compared to a combined pod and single-family room design. *Adv Neonatal Care*. 2019;19(5): 416-424

# Typical Patient Room

SCHEMATIC DESIGN - FEBRUARY 15, 2024

COOPER UNIVERSITY HOSPITAL - PROJECT IMAGINE

## DISTINCT FAMILY ZONE



A large sleeper sofa is located in a distinct, recessed area close to the patient.

- Increased privacy for family
- Enhanced patient wellbeing
- Increased family participation
- Increased clear space for care teams

## STANDARDIZED HEADWALL



Headwall with medical gases and utilities on either side of the bed utilizes a standard layout across units.

- Optimized safety for patient care
- Reduced number of errors
- Improved ergonomics and clinical workflow
- Increased standardization and consistency
- Increased modularity

## DOOR TYPE AND ORIENTATION



Entrance into the room includes dual leaf swing doors that open facing the footwall.

- Improved patient privacy
- Increased ease of entry

## CORRIDOR PPE CABINETS



PPE cabinets are located at each patient room with direct access from the corridor. Soiled linen cabinets are accessed from within the room.

- Increased access to point of care supplies
- Reduced walking distances for staff
- Improved safety and infection control practices

## OUTBOARD TOILET ROOM



Patient toilet room is located along the exterior wall.

- Improved clinical workspace in the room
- Increased visibility and patient monitoring
- Enhanced entry into patient room
- Improved patient access to toilet room.

- FAMILY SPACE
- PATIENT CARE SPACE
- VIEW TO EXTERIOR
- CHARTING ALCOVE
- PPE CABINET
- STAFF WORK ZONE

## ACCESS TO DAYLIGHT



There is access to indirect daylight from within the care space.

- Improved staff and family experience
- Regulated circadian function
- Improved patient outcomes

## TOILET ROOM AT FOOTWALL



There is direct visibility into the toilet room from the patient bed.

- Reduced patient falls
- Reduced rates of incontinence
- Increased patient control and agency
- Increased patient access to daylight and views
- Improved access to headwall for staff

## UNIVERSAL CLEARANCES



The room is sized to accommodate med/surg, intermediate care, and intensive care clearances.

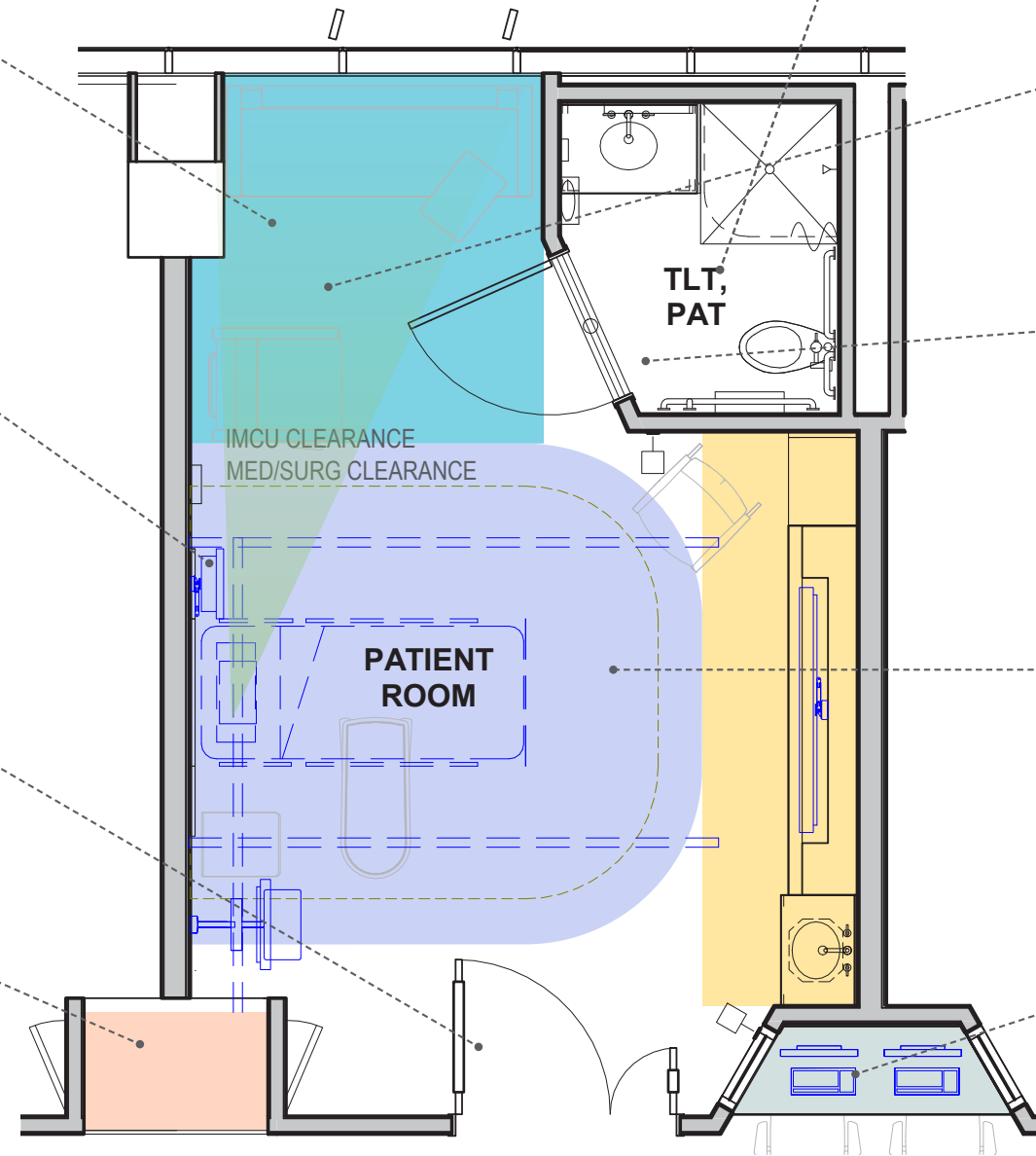
- Staged for future flexibility
- Reduced need for patient transport
- Improved standardization and consistency
- Reduced medical errors

## ANGLED CHARTING ALCOVE



Charting alcoves are located at the footwall with angled windows and space for two people.

- Increased visibility and patient monitoring
- Reduced disruptions to patient rest
- Increased staff and patient/family satisfaction
- Space for learning and collaboration



## GUIDING PRINCIPLES

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

## RATIONALE

- Evidence
- Best Practice
- User Feedback
- Innovation
- Simulation
- Precedents

Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. HERD: 2(2), 88-111.

Nanda, U. (2014). In-board vs. Outboard; Headwall vs. Footwall; Same-Handed vs. Mirrored. CADRE. Synthesis No. 0001.

Hendrich, A.L., Fay J., Sorrells A.K. (2004). Effects of acuity adaptable rooms on flows of patients and delivery of care. American Journal of Critical Care, 13(1): 35-45.

Grimes, C., Meilink, L. (2017). The Decentralized Station: More Than Just Patient Visibility. Academy of Architecture for Health. No. 19. pg. 40-45.

Arango, Polly. (2011). Family-Centered Care. Academic Pediatrics 2011;11:97-99.

Pati, D. et al. (2012). The Biomechanics of Patient Room Standardization. Health Environments Research & Design Journal. 5(2):29-45.

Nejati, Adeleh. (2014). Medical Gas Booms, Columns, and Headwalls: Usage, Benefits, and Challenges - Evidence Inconclusive. Center for Advanced Design Research and Evaluation. Synthesis No. 0003.

Pope Architects, Inc. & Michael Gaves Architecture & Design (2014). The Falls Assessment Research Report: Creating a Safe Environment to Prevent Toileting-Related Falls. Minnesota Hospital Association. Patient Safety | Safe Design.

Calkins, Margaret, Biddle, Stacey, Biesan, Orion. (2012). Contribution of the Designed Environment to Fall Risk in Hospitals. The Center for Health Design. Ideas Institute. Summary of the relationships between design factors and healthcare outcomes. American Journal of Infection Control. Bartley, Olmsted and Haas. June 2010



**DISTINCT FAMILY ZONE**



A large sleeper sofa is located in a distinct, recessed area close to the patient.

- Increased privacy for family
- Enhanced patient wellbeing
- Increased family participation
- Increased clear space for care teams

**STANDARDIZED HEADWALL**



Headwall with medical gases and utilities on either side of the bed utilizes a standard layout across units.

- Optimized safety for patient care
- Reduced number of errors
- Improved ergonomics and clinical workflow
- Increased standardization and consistency
- Increased modularity

**DOOR TYPE AND ORIENTATION**



Entrance into the room includes dual leaf swing doors that open facing the footwall.

- Improved patient privacy
- Increased ease of entry

**CORRIDOR PPE CABINETS**



PPE cabinets are located at each patient room with direct access from the corridor. Soiled linen cabinets are accessed from within the room.

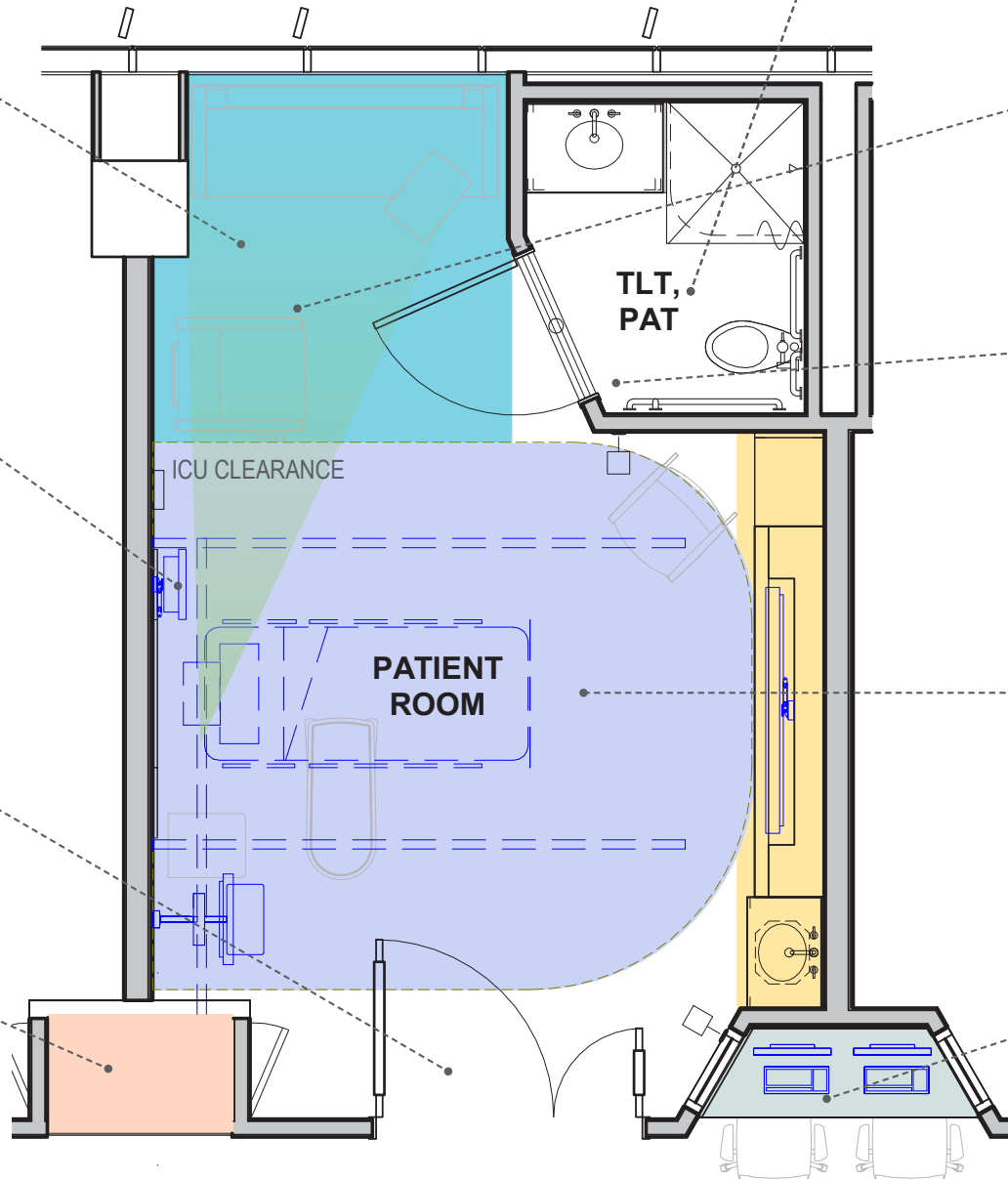
- Increased access to point of care supplies
- Reduced walking distances for staff
- Improved safety and infection control practices

**OUTBOARD TOILET ROOM**



Patient toilet room is located along the exterior wall.

- Improved clinical workspace in the room
- Increased visibility and patient monitoring
- Enhanced entry into patient room
- Improved patient access to toilet room.



**ACCESS TO DAYLIGHT**



There is access to indirect daylight from within the care space.

- Improved staff and family experience
- Regulated circadian function
- Improved patient outcomes

**TOILET ROOM AT FOOTWALL**



There is direct visibility into the toilet room from the patient bed.

- Reduced patient falls
- Reduced rates of incontinence
- Increased patient control and agency
- Increased patient access to daylight and views
- Improved access to headwall for staff

**UNIVERSAL CLEARANCES**



The room is sized to accommodate med/surg, intermediate care, and intensive care clearances.

- Staged for future flexibility
- Reduced need for patient transport
- Improved standardization and consistency
- Reduced medical errors

**ANGLED CHARTING ALCOVE**



Charting alcoves are located at the footwall with angled windows and space for two people.

- Increased visibility and patient monitoring
- Reduced disruptions to patient rest
- Increased staff and patient/family satisfaction
- Space for learning and collaboration

**GUIDING PRINCIPLES**

- Efficiency
- Experience
- Exceptional Quality of Care
- Safety

**RATIONALE**

- Evidence
- Best Practice
- Innovation
- Precedents
- User Feedback
- Simulation

- Pati, D. et al. (2009). A Multidimensional Framework for Assessing Patient Room Configurations. *HERD*: 2(2), 88-111.
- Nanda, U. (2014). In-board vs. Outboard; Headwall vs. Footwall; Same-Handed vs. Mirrored. *CADRE*. Synthesis No. 0001.
- Hendrich, A.L., Fay J., Sorrells A.K. (2004). Effects of acuity adaptable rooms on flows of patients and delivery of care. *American Journal of Critical Care*, 13(1): 35-45.
- Grimes, C., Meilink, L. (2017). The Decentralized Station: More Than Just Patient Visibility. *Academy of Architecture for Health*. No. 19. pg. 40-45.
- Arango, Polly. (2011). Family-Centered Care. *Academic Pediatrics* 2011;11:97-99.
- Pati, D. et al. (2012). The Biomechanics of Patient Room Standardization. *Health Environments Research & Design Journal*. 5(2):29-45.
- Nejati, Adeleh. (2014). Medical Gas Booms, Columns, and Headwalls: Usage, Benefits, and Challenges - Evidence Inconclusive. *Center for Advanced Design Research and Evaluation*. Synthesis No. 0003.
- Pope Architects, Inc. & Michael Gaves Architecture & Design (2014). The Falls Assessment Research Report: Creating a Safe Environment to Prevent Toileting-Related Falls. *Minnesota Hospital Association. Patient Safety | Safe Design*.
- Calkins, Margaret, Biddle, Stacey, Biesan, Orion. (2012). Contribution of the Designed Environment to Fall Risk in Hospitals. *The Center for Health Design. Ideas Institute*.
- Summary of the relationships between design factors and healthcare outcomes. *American Journal of Infection Control*. Bartley, Olmsted and Haas. June 2010